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Delaware Resource Group of Oklahoma, LLC (DRG) is recognized as a proven and dependable government contracting entity with well-established performance capabilities. Founded in 2002, DRG has grown to over 860 employees. DRG supports contracts performing work at more than 120 locations in 43 states and 13 foreign nations. Offering over 2 million simulator training hours per year, the DRG employee cadre includes nearly 250 simulator/logistics technicians and more than 400 aircrew instructors with over 200 of them being 4th and 5th generation fighter instructors.

Currently Provides

- Program & Contract Management
- Training Device/Simulator Instruction
- · Aircraft Mission Crew Training
- Contractor Logistics Support (CLS)
- Contractor Maintenance Training
- · Professional Recruiting Services
- · Procurement & Logistics Support
- · Cybersecurity
- Courseware Development (CWD)

- TSSC Operations/Management
- · Software Engineering
- Contractor Instruction Services (CIS)
- Platform Academic Training
- Computer-based Training (CBT)
- Live Virtual Training
- · Distance Learning
- Distributed Mission Ops Training (DMO)
- Enterprise CLS

Contract Performance

- Proven Experience as Prime Contractor on Multiple Large Training System Programs
- Exceptional CPAR Performance
- Vast Experience in Completing Smooth Program Transitions
- Successfully Developed and Executed Training System Modifications
- Continue to Maintain Training Device Availability Far Above Performance Standards
- Numerous Successful Training Device Installations
- Broad International Training Program Experience
- Cost-effective ODC and Material Procurement

DRG is a total training systems integrator. As both a prime and subcontractor, DRG is responsible for managing over 515 training devices in 80+ variations across the full spectrum of aircrew and maintenance training. DRG provides annual training to over 10,000 USAF, USN, USMC and foreign nation military personnel. DRG manages fighter pilot simulator training services as well as multiengine aerial refueling and cargo aircraft loadmaster and pilot training programs. Additionally, DRG maintains full-motion aircraft simulators, procedures and part task training for aircrew and maintenance personnel. DRG successfully completed the stand-up and installation of full-motion WST training systems ahead of schedule at OCONUS sites for the C-17, C-130J and KC-135 programs.

DoD Indian Incentive Program (IIP)

The Indian Incentive Program (IIP) is designed to encourage use of Indian-owned Economic enterprises as teammates on Department of Defense contracts. Teaming with DRG allows prime contractors to utilize the IIP to earn a rebate of 5% on the total amount subcontracted to DRG in support of a DoD contract. This 5% rebate is allowed on both labor and materials and does not count against established contract funding or IDIQ ceiling. It is an over-and-above opportunity for program revenue. DRG is highly knowledgeable in the IIP and is ready to assist any teammate in processing IIP submissions.

Platform Experience:

USAF: A-10, B-IB, B-52, C-5, C-17, C-130H/J, C-12, C-146, C-23, CV-22, E-3A, E-4B, E-767, F-15C/E, F-15QA, F-16, F-22, F-35A, HC-130J, HH-60, KC-10, KC-135, KC-46, AC-130, MC-130, T-6A/B, T-7A, UH-1N

USN/USMC/Army: F-35B/C, AV-8B, AH-6i, AH-64E, CCTT, EA-18G, EA-6B, EP-3, MH-60R/S, P-3C, P-8A, SH-60, T-45, T-44, T-6B

DUNS: 141693064 **CAGE:** 3BH88

Primary NAICS: 611512, 336413, 333318, 334111 SBA Certifications: Small Disadvantaged Business MBE Certification: Indian Economic Enterprise

(IEE) under DIAR 1480.201

AS 9100 Rev D and ISO 9001:2015 Certification

As a Native American-owned business, DRG provides premiere service to our customers and offers minority/diversity (MBE) small business credit to all contracts supported as a subcontractor.

Current and Relevant Past Performance

Active Prime Contracts:

- JPATS T-6A/B (TSSC Management, CLS)
- PACAF RAP; Pacific AF F-15C, F-22, F-16, A-10, and E-3 (CAT)
- TSA III IDIQ-Lot 2 (CAT, CLS, CWD, TSSC, Engineering)
- KRACEn IDIQ (Aircraft Maintenance)
- · Boeing ISAM IDIQ
- Seaport NextGen IDIQ

Previous Prime Contracts:

- E-3 Mission Crew Training: (CAT, CWD, Sim Ops)
- KC-135 BOSS (TSSC, CLS, ISSO)

Active Subcontracts:

- ACC Fighter; F-22, F-15E, F-16 (CAT, CWD)
- USAFE ATLAS LVC; F-15C/E, F-16, HH-60 (CAT)
- ACC C2-Command and Control (CAT, CWD, Distance Learning and LMS/KMS Mgmt)
- US Navy T-45/T-6 CNATRA (CIS)
- F-35A/B/C TSS (CAT, CLS)
- A-10 ATS (CLS and Supply)
- B-52 TS (CLS)
- AFSOC-ACTS CV-22, AC/MC-130 (CLS)
- KDAM ATARS HC-130J, UH-1N (CAT, CLS)
- C-5 ATS (CAT, CLS)
- C-130J (CLS)
- C-130H (Training Support Svcs)
- KC-135 TS (CAT, CLS, ISSO)
- KC-46 MTS (CLS)
- T-7A GBTS CWD SME
- F-15 TDAS; Saudi F-15 (SW Engineering)
- 38th Rescue Sqdn Support (Moody AFB)
- F-16 STP (CLS, Procurement)
- E-4B Training Support
- Mobility Air Forces A&AS Ops Support

Key International Efforts (Subcontractor):

- C-17 International Qatar/UAE, UK/India; (CAT, Maintenance Training, CLS, CWD
- F-15QA Qatar (CAT, Live Fly Maint. Train.)
- AH-64E-UK (CAT)
- F-15WSO Qatar (CAT)

DRG is a family-owned private business that is debt free and financially capable of performing contracts of all sizes.

Training System Support Center (TSSC) Operations

DRG currently provides TSSC as prime contractor on the T-6A/B JPATS program. The TSSC team provides engineering and technical solutions for simulator and training device updates, modifications, concurrency and testing. TSSC skill sets include systems, hardware and software engineering as well as visual database modeling. Other key functions of the TSSC include quality assurance, logistics support, obsolescence mitigation and configuration management.

Courseware Development (CWD)

DRG has extensive experience and proven excellence in courseware development efforts. Our courseware production team provides ISD compliant products for new and existing curriculum. Our courseware materials support instructor-led academic platform training and individualized computer-based training systems. The team also designs, develops, produces, updates, maintains and delivers specialized simulator training packages, scenarios and lessons. Ancillary support consists of providing registrar office and simulator scheduling services including comprehensive LMS/TMS systems to track and document student training status. To date, DRG courseware and training products have been used by over 25,000 students.



DRG Procurement is a division of DRG that provides expedited purchasing capabilities, flexible pricing agreements, IDIQ agreements, drop ship capabilities, direct sourcing, vendor management, small business credit, and potential DoD Indian Incentive Qualifying

Rebates. The Procurement team provides purchasing expertise for the company's government contract requirements as well as pursuing solicitations posted by federal, state, city, and tribal agencies. Members of the team hail from a variety of backgrounds, including the military, heavy equipment manufacturing, oil and gas, along with engineering and architecture firms. They have over 30 combined years of procurement experience. The team continues to expand its supply base and capabilities by pursuing new opportunities with new customers and is expanding commercial purchasing. DRG Procurement is a current prime contractor on the Bureau of Indian Affairs purchasing Information Technology Equipment IDIQ.



DRG International is a division of DRG that provides our experience as a total training system service across the globe. DRG-I has a team of nearly 100 personnel deployed in support of training and logistics management operations in 10 countries

at 24 team locations. Mirroring the capabilities of DRG, DRG-I includes the additional skills of live-fly fighter instruction on the state-of-the-art F-15QA and a comprehensive knowledge with proven solutions in dealing with the challenges of international operations. To expand our breadth, DRG also established DRG-United Kingdom (DRG-UK) as a stand-alone entity within the UK. DRG-UK has the licensed ability to support integration of DRG and DRG teammate personnel into open positions in the United Kingdom.



DRG's experience managing complex programs combined with our global presence makes DRG's mobile modification team ideal for a low-cost, quick response, trainer system modification, enhancement and replacement solution. DRG's modification team has the ability to repair and/or replace

virtually any part of a trainer system and has the expertise to evaluate existing and future trainer systems and complete technical white papers to propel existing systems into a new level of excellence. In addition to trainer modifications, DRG has multiple device relocation teams that have extensive experience with commercial and military device teardown, crating, removal and relocation.



DRG Professional Services is a division of DRG that provides professional placement and recruitment services to clients. The division provides direct placement, professional search, project recruitment and temporary contract services. With one of the most comprehensive networks of screened candidates

and recruiters with cross-industry expertise, DRG Professional Services helps businesses save time and money.

Touching over 20 different military aircraft, DRG's extensive network of professionals has allowed us to capitalize on finding individuals with highly technical skill sets for direct sourcing and full-time placement. This recruiting and placement capability extends to aviation professionals, aircraft pilots, aircraft and maintenance instructors, simulator technicians, aircraft technicians, computer support personnel, logistics personnel, as well as aviation and former military management experts.



Cardinal Point, LLC is a woman-owned, Native American-owned small business affiliated with DRG and the Busey Group of Companies. Cardinal Point has significant positive past performance in aircrew academic and simulator training, CLS on training devices and strong credentials in courseware development.